

<b>(1) <u>CORPORATE PLAN</u></b>	
<b>(2) <u>KEY DELIVERY PROJECTS</u></b>  E.g., Godley Green, Family Hubs (incl. political priorities – ‘pledges’)	<b>(3) <u>KEY STRATEGIES</u></b>  E.g., Inclusive Growth, Early Help, Environment & Climate, Housing, Older People, Community Safety.
<b>(4) <u>CORPORATE PLAN – ORGANISATIONAL HEALTH SCORECARD</u></b>  Service measures linked to key delivery projects (2), external assurance frameworks and local priorities.	
<b>(5) <u>BUSINESS PLANS</u></b>  Strategic (2) and operational (8)	<b>(6) <u>THEMATIC STRATEGIES</u></b>
<b>(7) <u>SERVICE SCORECARDS</u></b>  <ul style="list-style-type: none"> <li>a) Children &amp; Families (incl. education)</li> <li>    b) Adults &amp; Older People</li> <li>    c) Place – Community (incl. poverty)</li> <li>    d) Place – Operations (incl. environment)</li> <li>e) Place – Growth (incl. housing, employment, skills, investment, strategic transport)</li> <li>    f) Population Health (linked to JSNA)</li> <li>    g) Corporate (incl. finance, governance, exchequer, workforce, IT)</li> </ul>	
<b>(8) <u>SERVICE PLANS</u></b>  (incl. service risks to feed into directorate and corporate risk register)	
<b>(9) <u>MY PERFORMANCE (staff appraisal and development)</u></b>	
<i>Underpinned by evidence &amp; learning from:</i>	
<b>(10) <u>INSIGHT &amp; INTELLIGENCE</u></b>  Needs Assessments – JSNA & thematic needs assessments - e.g., DA, Poverty, CYP, Older People, and pharmacy. Thematic / bespoke analysis and tools – e.g., Census, Strategic Tools, poverty monitor, DA dashboard. Voice – e.g., PEN, Big Conversation, complaints, LISTENing, experts by experience (e.g., MVP, CiCC, Autism).	
<b>(11) <u>CHALLENGE &amp; BENCHMARKING</u></b>  Inspection and oversight – Best Value duty, Oflog, Ofsted, CQC etc. Peer Review – LGA, ADCS, ADAS etc. External learning – LGSCO, GM, CIPFA, CSE, APSE etc. Assurance – Risk Management, Internal and External Audit, Audit Panel, Overview and Scrutiny Panels.	